

by ICAP CRIF in Romania

CRIF'S COMMITMENT TO SUSTAINABLE DEVELOPMENT







CRIF, together with the European Mortgage Federation, shows the correlation between energy consumption and credit risk CRIF ratings updates its corporate methodology and includes environmental and social factors in its

r nts.

Partnership with RED for climate risk and winning Techsprint 2021 Contest



Synesgy is here: a digital platform to help and enhance the transition to sustainability

2018 2019 2020

CRIF develops the
Governance Risk
Index, a specific
indicator for
assessing the quality
of NFC Governance



Creation of the CRIF ESG Repository powered by the ESG digital portal



CRIF leads the project for ESG data collection and analysis as part of the European Commission TranspArEEnS initiative

2021



CRIF publishes its first
Corporate
Responsibility
Report

Synesgy is **member** of UNGC, GRI and ASVIS



2022







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Distribution of top 10 most profitable activities in Romania

- Top 10 industries cumulate **31% of the total EBITDA of Romanian companies**, with 102 bln RON from a total of 325 bln RON.
- 23% of companies that submitted a balance sheet in December 2022 are included in these top industries.

Order	INDUSTRY (4 dig NACE code)	vs '21	no of companies	s %	EBITDA ↓ (BLN RON)	%	TURNOVER (BLN RON)	%
1	Production of electricity	↑	2,975	0.4%	20	6%	39	2%
2	Extraction of crude petroleum	1	20	0.002%	15	5%	56	2%
3	Construction of residential and non-residential buildings	4	46,581	6%	11	3%	71	3%
4	Growing of cereals	V	9,993	1%	10	3%	36	1%
5	Freight transport by road	+	43,625	5%	10	3%	70	3%
6	Renting and operating of own or leased real estate	\	13,286	2%	9	3%	15	1%
7	Retail sale in non-specialised stores with food, beverages or tobacco predominating	\leftrightarrow	44,427	5%	8	2%	125	5%
8	Computer programming activities	\leftrightarrow	19,344	2%	7	2%	35	1%
9	Development of building projects	\leftrightarrow	7,462	1%	7	2%	20	1%
10	Non-specialised wholesale trade	\leftrightarrow	7,484	1%	5	2%	41	2%
	TOTAL TOP 10		195,197	23%	102	31%	509	21%
	TOTAL		840,293		325		2,439	

Distribution of top 10 most profitable Sectors in Romania

- Top 10 sectors cumulate 89% of the total EBITDA of Romanian companies, with 289 bln RON from a total of 325 bln RON.
- Leading sectors are Trade and Manufacturing, like previous year

Order	SECTOR	EBITDA (bln ron)	%	No of comp	%
1	Wholesale and retail trade;	70	21%	221,008	26%
2	Manufacturing	56	17%	71,299	8%
3	Construction	30	9%	95,359	11%
4	Electricity, Gas, Steam	28	9%	3,431	0.4%
5	Mining and Quarrying	21	6%	1,681	0.2%
6	Information and Communication	20	6%	46,037	5%
7	Transportation and Storage	19	6%	75,203	9%
8	Professional, Scientific and Tehnical Activities	17	5%	98,514	12%
9	Agriculture, Forestry and Fishing	16	5%	26,798	3%
10	Real Estate Activities	12	4%	28,586	3%
	Total Top 10 sectors by EBITDA	289	89%	667,916	79%
	TOTAL	325		840,293	

Top 10 counties represent 70% of Romanian Companies' EBITDA



		10/1/1/	100		
Counties	Vs '21	EBITDA 2022 bln RON	% of EBITDA	no of companies	% of companies
BUCURESTI	\leftrightarrow	123	38%	163,119	20%
ILFOV	\leftrightarrow	19	6%	41,794	5%
CLUJ	\leftrightarrow	15	5%	52,603	6%
TIMIS	\leftrightarrow	13	4%	37,019	4%
CONSTANTA	\leftrightarrow	13	4%	33,132	4%
SIBIU	^	10	3%	18,244	2%
PRAHOVA	\downarrow	9	3%	28,636	3%
BRASOV	\leftrightarrow	8	3%	29,615	4%
ARGES	\leftrightarrow	8	3%	23,750	3%
IASI	^	7	2%	26,651	3%
TOP 10		226	70%	454,563	54%
TOTAL		325		835,688	

Distribution of top 10 most profitable Sectors in BUCURESTI

- Top 10 sectors from BUCURESTI county cumulate
 91% of BUCURESTI EBITDA and include 84% of BUCURESTI companies;
- BUCURESTI EBITDA represents 38% of the total EBITDA of Romanian companies, with 123 bln RON from a total of 325 bln RON and 20% from Romanian companies that submitted financials for 2022;

Order	SECTOR / BUCURESTI	EBITDA (ron)	% from county	% from sector	No of comp	% from county
1	Wholesale and retail trade;	26,399, <mark>53</mark> 4, <mark>967</mark>	21%	38%	39,225	24%
2	Electricity, Gas, Steam and Air Conditioning supply	19,250,444,811	16%	69%	1,180	1%
3	Mining and Quarrying	15,883,378,001	13%	77%	147	0%
4	Information and Communication	12,569,808,773	10%	62%	15,939	10%
5	Manufacturing	9,217,395,527	7%	16%	7,927	5%
6	Construction	8,170,541,901	7%	27%	15,919	10%
7	Professional, Scientific and Technical Activities	7,778,775,158	6%	45%	29,907	18%
8	Real Estate Activities	5,647,117,712	5%	47%	9,173	6%
9	Administrative and Support Service Activities	4,064,633,606	3%	46%	8,742	5%
10	Transportation and Storage	3,317,587,805	3%	18%	8,058	5%
	total TOP 10	112,299,218,261	91%		136,217	84%
	TOTAL	123,189,457,542	100%		163,119	100%

Distribution of top 10 most profitable Sectors in ILFOV

- Top 10 sectors from ILFOV county cumulate 94% of ILFOV EBITDA and include 87% of ILFOV companies;
- ILFOV EBITDA represents 6% of the total EBITDA of Romanian companies, with 19 bln RON from a total of 325 bln RON and 5% from Romanian companies that submitted financials for 2022;

Order	SECTOR / ILFOV	EBITDA (ron)	% from county	% from sector	No of comp	% from county
1	Wholesale and retail trade;	7,383,038,147	38%	11%	12,243	29%
2	Manufacturing	3,025,275,642	16%	5%	2,553	6%
3	Construction	2,483,721,236	13%	8%	4,944	12%
4	Real Estate Activities	1,246,317,635	6%	10%	1,815	4%
5	Professional, Scientific and Tehnical Activities	1,027,625,750	5%	6%	5,307	13%
6	Transportation and Storage	981,514,953	5%	5%	3,352	8%
7	Administrative and Support Service Activities	846,819,729	4%	10%	2,071	5%
8	Information and Communication	686,019,728	4%	3%	2,791	7%
9	Agriculture, Forestry and Fishing	328,238,777	2%	2%	511	1%
10	Arts, Entertainment and Recreation	274,907,724	1%	9%	903	2%
	total TOP 10	18,283,479,321	94%		36,490	87%
	TOTAL	19,350,123,809	100%		41,794	100%

Distribution of top 10 most profitable Sectors in **CLUJ**

- Top 10 sectors from CLUJ county cumulate 92% of CLUJ EBITDA and include 87% of CLUJ companies;
- CLUJ EBITDA represents 5% of the total EBITDA of Romanian companies, with 14.9 bln RON from a total of 325 bln RON and 6% from Romanian companies that submitted financials for 2022;

Order	SECTOR / CLUJ	EBITDA (ron)	% from county	% from sector	No of comp	% from county
1	Wholesale and retail trade;	2,780,164,022	19%	4%	10,459	20%
2	Manufacturing	2,171,816,306	15%	4%	4,361	8%
3	Information and Communication	1,913,497,454	13%	9%	4,778	9%
4	Construction	1,833,208,896	12%	6%	6,563	12%
5	Electricity, Gas, Steam and Air Conditioning supply	1,488,090,626	10%	5%	148	0%
6	Professional, Scientific and Technical Activities	1,058,350,403	7%	6%	7,147	14%
7	Transportation and Storage	811,968,604	5%	4%	5,414	10%
8	Real Estate Activities	709,489,121	5%	6%	2,175	4%
9	Accommodation and Food Service Activities	507,399,785	3%	7%	2,270	4%
10	Administrative and Support Service Activities	486,322,150	3%	5%	2,198	4%
	total TOP 10	13,760,307,367	92%		45,513	87%
	TOTAL	14,901,613,346	100%		52,603	100%

Distribution of top 10 most profitable Sectors in TIMIS

- Top 10 sectors from TIMIS county cumulate 93% of TIMIS EBITDA and include 86% of TIMIS companies;
- TIMIS EBITDA represents 4% of the total EBITDA of Romanian companies, with 12.8 bln RON from a total of 325 bln RON and 4% from Romanian companies that submitted financials for 2022;

Order	SECTOR / TIMIS	EBITDA (ron)	% from county	% from sector	No of comp	% from county
1	Manufacturing	3,932,684,761	31%	7%	2,771	7%
2	Wholesale and retail trade;	2,278,254,527	18%	3%	7,915	21%
3	Construction	1,223,630,388	10%	4%	5,052	14%
4	Agriculture, Forestry and Fishing	1,138,721,328	9%	7%	1,384	4%
5	Information and Communication	873,653,869	7%	4%	2,197	6%
6	Professional, Scientific and Technical Activities	726,132,477	6%	4%	4,747	13%
7	Real Estate Activities	611,868,287	5%	5%	1,948	5%
8	Transportation and Storage	571,010,104	4%	3%	2,628	7%
9	Human Health and Social Activities	346,792,603	3%	6%	1,485	4%
10	Accommodation and Food Service Activities	303,516,549	2%	4%	1,611	4%
	total TOP 10	12,006,264,893	93%		31,738	86%
	TOTAL	12,867,848,857	100%		37,019	100%

Distribution of top 10 most profitable Sectors in CONSTANTA

- Top 10 sectors from CONSTANTA county cumulate 93% of CONSTANTA EBITDA and include 84% of CONSTANTA companies;
- CONSTANTA EBITDA represents 4% of the total EBITDA of Romanian companies, with 12.5 bln RON from a total of 325 bln RON and 4% from Romanian companies that submitted financials for 2022;

Order	SECTOR / CONSTANTA	EBITDA (ron)	% from county	% from sector	No of comp	% from county
1	Manufacturing	2,774,710,307	22%	5%	2,390	7%
2	Transportation and Storage	2,109,979,381	17%	11%	3,344	10%
3	Wholesale and retail trade;	2,095,392,374	17%	3%	8,008	24%
4	Construction	1,246,883,231	10%	4%	3,574	11%
5	Agriculture, Forestry and Fishing	997,252,856	8%	6%	1,225	4%
6	Accommodation and Food Service Activities	779,982,626	6%	10%	3,158	10%
7	Electricity, Gas, Steam and Air Conditioning supply	611,153,254	5%	2%	207	1%
8	Professional, Scientific and Technical Activities	456,928,360	4%	3%	3,445	10%
9	Administrative and Support Service Activities	289,005,844	2%	3%	1,489	4%
10	Human Health and Social Activities	265,683,253	2%	4%	1,102	3%
	total TOP 10	11,626,971,486	93%		27,942	84%
	TOTAL	12,509,379,140	100%		33,132	100%

Distribution of top 10 most profitable Sectors in SIBIU

- Top 10 sectors from SIBIU county cumulate 94% of SIBIU EBITDA and include 83% of SIBIU companies;
- SIBIU EBITDA represents 3% of the total EBITDA of Romanian companies, with 9.7 bln RON from a total of 325 bln RON and 2% from Romanian companies that submitted financials for 2022;

Order	SECTOR / SIBIU	EBITDA (ron)	% from county	% from sector	No of comp	% from county
1	Mining and Quarrying	3,404,932,450	35%	17%	35	0.2%
2	Manufacturing	1,846,917,877	19%	3%	1,744	10%
3	Transportation and Storage	1,183,389,047	12%	6%	1,744	10%
4	Wholesale and retail trade;	792,840,702	8%	1%	3,902	21%
5	Construction	627,173,428	6%	2%	2,220	12%
6	Information and Communication	364,604,926	4%	2%	912	5%
7	Professional, Scientific and Tehnical Activities	342,071,194	4%	2%	2,108	12%
8	Real Estate Activities	281,264,786	3%	2%	838	5%
9	Accommodation and Food Service Activities	202,925,847	2%	3%	1,203	7%
10	Agriculture, Forestry and Fishing	144,715,926	1%	1%	488	3%
	total TOP 10	9,190,836,183	94%		15,194	83%
	TOTAL	9,737,882,047	100%		18,244	100%

Distribution of top 10 most profitable Sectors in PRAHOVA

- Top 10 sectors from PRAHOVA county cumulate 94% of PRAHOVA EBITDA and include 88% of PRAHOVA companies;
- PRAHOVA EBITDA represents 3% of the total EBITDA of Romanian companies, with 9.5 bln RON from a total of 325 bln RON and 3% from Romanian companies that submitted financials for 2022;

Order	SECTOR / PRAHOVA	EBITDA (ron)	% from county	% from sector	No of comp	% from county
1	Wholesale and retail trade;	2,843,724,836	30%	4%	8,057	28%
2	Manufacturing	2,600,094,751	27%	5%	2,759	10%
3	Construction	1,086,691,943	11%	4%	3,798	13%
4	Transportation and Storage	633,312,114	7%	3%	2,703	9%
5	Professional, Scientific and Technical Activities	525,889,736	6%	3%	2,980	10%
6	Agriculture, Forestry and Fishing	392,610,741	4%	2%	627	2%
7	Information and Communication	215,196,564	2%	1%	1,173	4%
8	Real Estate Activities	206,001,936	2%	2%	639	2%
9	Accommodation and Food Service Activities	184,415,254	2%	2%	1,278	4%
10	Administrative and Support Service Activities	183,303,802	2%	2%	1,182	4%
	total TOP 10	8,871,241,677	94%		25,196	88%
	TOTAL	9,486,949,114	100%		28,636	100%

Distribution of top 10 most profitable Sectors in BRASOV

- Top 10 sectors from BRASOV county cumulate 91% of BRASOV EBITDA and include 87% of BRASOV companies;
- BRASOV EBITDA represents 3% of the total EBITDA of Romanian companies, with 8.4 bln RON from a total of 325 bln RON and 4% from Romanian companies that submitted financials for 2022;

Order	SECTOR / BRASOV	EBITDA (ron)	% from county	% from sector	No of comp	% from county
1	Manufacturing	2,196,181,097	26%	4%	2,597	9%
2	Wholesale and retail trade;	1,721,076,511	20%	2%	6,770	23%
3	Construction	931,043,283	11%	3%	3,505	12%
4	Professional, Scientific and Technical Activities	524,576,953	6%	3%	3,607	12%
5	Real Estate Activities	454,408,623	5%	4%	1,268	4%
6	Transportation and Storage	425,175,299	5%	2%	2,409	8%
7	Accommodation and Food Service Activities	401,338,064	5%	5%	1,888	6%
8	Agriculture, Forestry and Fishing	376,383,176	4%	2%	674	2%
9	Information and Communication	342,698,263	4%	2%	1,626	5%
10	Administrative and Support Service Activities	257,594,236	3%	3%	1,522	5%
	total TOP 10	7,630,475,505	91%		25,866	87%
	TOTAL	8,400,915,120	100%		29,615	100%

Distribution of top 10 most profitable Sectors in ARGES

- Top 10 sectors from Arges county cumulate 93% of Arges EBITDA and include 84% of Arges companies;
- Arges EBITDA represents 3% of the total EBITDA of Romanian companies, with 8.3 bln RON from a total of 325 bln RON and 3% from Romanian companies that submitted financials for 2022;

Order	SECTOR / ARGES	EBITDA (ron)	% from county	% from sector	No of comp	% from county
1	Manufacturing	3,345,147,529	40%	6%	2,478	10%
2	Wholesale and retail trade;	1,466,486,427	18%	2%	6,698	28%
3	Transportation and Storage	1,026,066,329	12%	5%	2,996	13%
4	Construction	601,892,807	7%	2%	2,371	10%
5	Agriculture, Forestry and Fishing	345,239,382	4%	2%	728	3%
6	Professional, Scientific and Tehnical Activities	241,325,876	3%	1%	2,075	9%
7	Real Estate Activities	196,123,304	2%	2%	574	2%
I ŏ	Water supply; Sewerage, Waste Management Activities	186,595,194	2%	6%	163	1%
9	Accommodation and Food Service Activities	179,853,478	2%	2%	1,072	5%
10	Human Health and Social Acivities	150,944,720	2%	2%	866	4%
	total TOP 10	7,739,675,046	93%		20,021	84%
	TOTAL	8,297,786,486	100%		23,750	100%

Distribution of top 10 most profitable Sectors in IASI

- Top 10 sectors from IASI county cumulate 92% of IASI EBITDA and include 88% of Bacau companies;
- IASI EBITDA represents 2% of the total EBITDA of Romanian companies, with 7.2 bln RON from a total of 325 bln RON and 3% from Romanian companies that submitted financials for 2022;

Order	SECTOR / IASI	EBITDA (ron)	% from county	% from sector	No of comp	% from county
1	Wholesale and retail trade;	1,306,151,856	18%	2%	6,656	25%
2	Manufacturing	1,270,135,550	17%	2%	2,072	8%
3	Construction	868,495,798	12%	3%	3,090	12%
4	Professional, Scientific and Tehnical Activities	739,907,893	10%	4%	3,416	13%
5	Information and Communication	726,309,948	10%	4%	2,143	8%
6	Transportation and Storage	482,494,087	7%	3%	2,148	8%
7	Real Estate Activities	443,499,750	6%	4%	1,015	4%
8	Agriculture, Forestry and Fishing	316,877,323	4%	2%	627	2%
9	Human Health and Social Acivities	307,243,794	4%	5%	1,269	5%
10	Accommodation and Food Service Activities	262,190,658	4%	3%	953	4%
	total TOP 10	6,723,306,657	92%		23,389	88%
	TOTAL	7,273,967,834	100%		26,651	100%

Top 500 companies by EBITDA

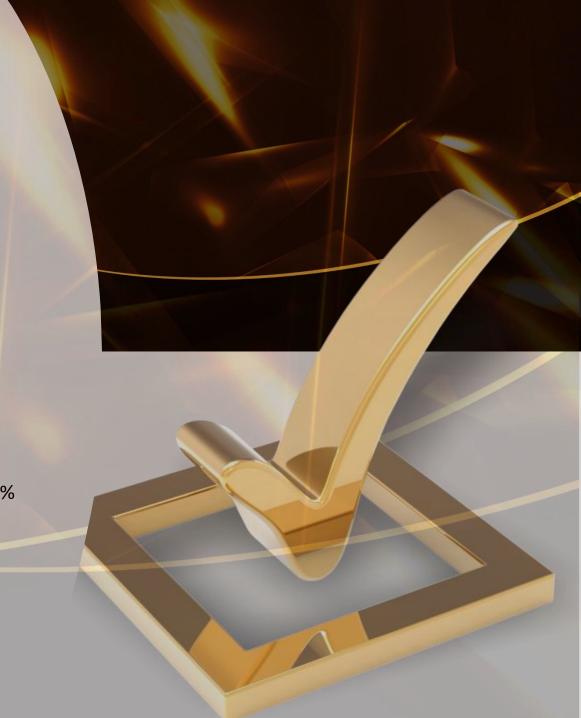
Less than 1% of Romanian companies,
 represent ~31% from total EBITDA
 of Romanian companies.

• EBITDA:

- 100 bln RON in 2022 vs.
 72 bln RON in 2021 (39% increase)
- 12.3 % EBITDA profit margin vs 11.7%
 in 2021

TURNOVER:

812 bln RON in 2022 vs.
612 bln RON 2021 (33% increase)



2% of top 500 most profitable companies bring 29% of their cumulated EBITDA

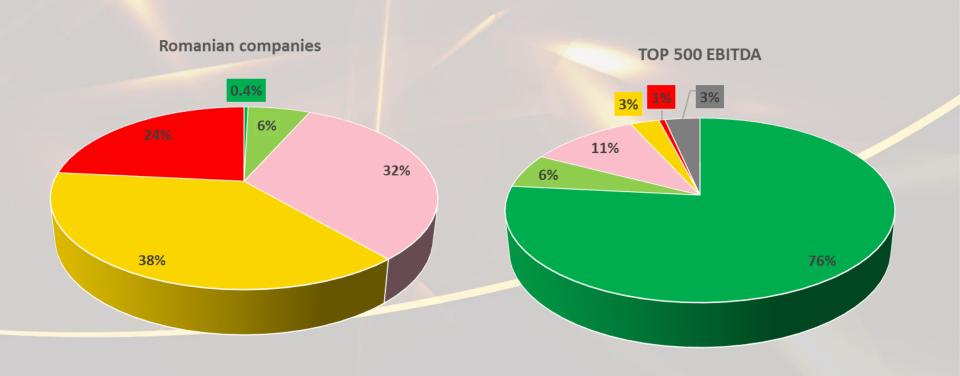
 Top 10 most profitable companies in Romania cumulated 29 bln RON, out of the total 100 bln RON (top 500 most profitable ones)

2021 TOP	COMPANY
1	OMV PETROM SA
2	DEDEMAN
3	LIBERTY GALATI SA
4	KAUFLAND ROMANIA SCS
5	ORANGE ROMANIA SA
6	AUTOMOBILE- DACIA SA
7	LIDL DISCOUNT SRL
8	J.T. INTERNATIONAL (ROMANIA) SRL
9	FORD ROMANIA SRL
10	CONTINENTAL AUTOMOTIVE PRODUCTS SRL

2022 TOP	COMPANY	EBITDA 2022	change	EBITDA 2021	TURNOVER 2022	change	TURNOVER 2021
1	OMV PETROM SA	14.7	106%	7.1	55.9	137%	23.6
2	RCS & RDS SA new	2.1	1%	2.1	4.8	4%	4.6
3	DEDEMAN SRL ↓	2.0	5%	1.9	11.0	10%	10.0
4	ROMPETROL RAFINARE SA new	1.9	2516%	0.1	23.0	90%	12.1
5	KAUFLAND ROMANIA SCS ↓	1.7	8%	1.6	16.0	15%	14.0
6	ORANGE ROMANIA SA↓	1.6	6%	1.5	6.1	4%	5.8
7	AUTOMOBILE-DACIA SA↓	1.5	18%	1.2	25.7	20%	21.4
8	LIDL DISCOUNT SRL↓	1.3	16%	1.1	18.5	24%	14.9
9	J.T. INTERNATIONAL (ROMANIA) SRL↓	1.1	17%	0.9	2.1	12%	1.9
10	DISTRIBUȚIE ENERGIE ELECTRICĂ ROMANIA SA new	1.1	125%	0.5	2.9	24%	2.3

Scoring distribution in top 500 most profitable companies

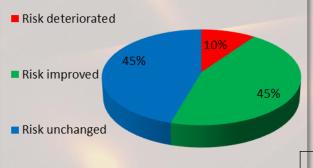
 The distribution of profitable companies is exponentially more risk free than the average Romanian company (82% in very low and low risk areas vs. 6.6% in all Romanian companies)



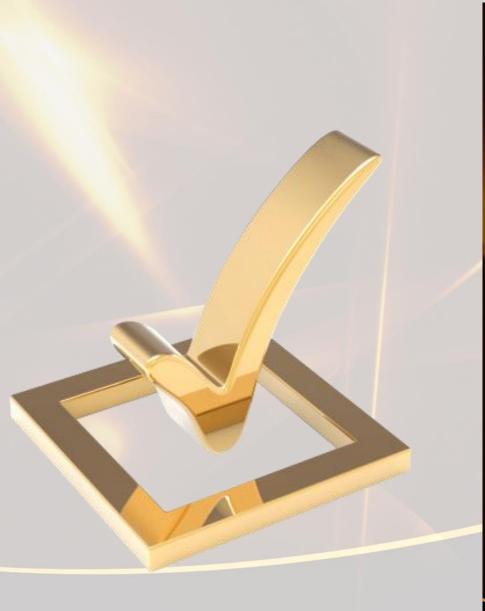
ı	Very Low Risk		Low	Risk	Averaç	ge Risk	High	Risk	Very Hi	gh Risk
	A1	A2	B1	B2	C1	C2	D1	D2	E1	E2

ICAP Scoring Evolution 2022/2023 for TOP 500 EBITDA

 45% have maintained their scoring from one year to another, while only 10% have worsen and 45% have improved their probability of default

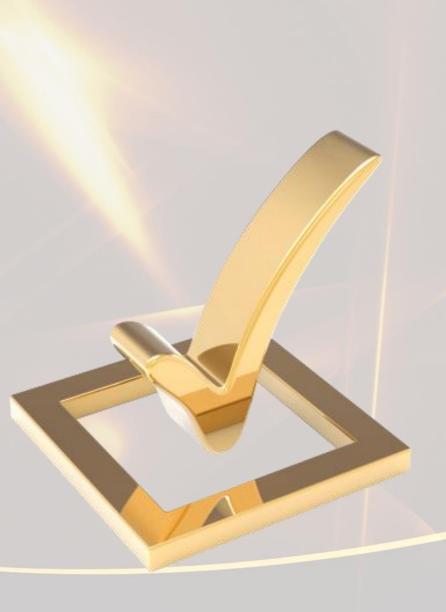


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	TOP FOO	SCORING 2023 (computed based on financial data submitted at Dec.2022)											
	TOP 300 EBITDA			A1	A2	B1	B2	C1	C2	D1	D2	E1	E2
	cial	A1	0	0	0	0	0	0	0	0	0	0	0
	on financial 121)	A2	246	0	206	5	5	19	3	5	3	0	0
	ed on f 2021)	B1	8	0	5	1	1	1	0	0	0	0	0
	based Dec. 20	B2	0	0	0	0	0	0	0	0	0	0	0
	ed at	C1	29	0	22	2	2	2	1	0	0	0	0
	(computed bmitted at	C2	0	0	0	0	0	0	0	0	0	0	0
	3 2022 (comput data submitted	D1	104	0	85	2	5	6	2	2	1	1	0
	s 2022 data su	D2	61	0	43	4	3	5	4	0	1	0	1
	SCORING da	E1	20	0	14	0	0	4	1	0	0	1	0
	SCC	E2	0	0	0	0	0	0	0	0	0	0	0
		TOTAL	468	0	375	14	16	37	11	7	5	2	1



True Leaders AWARDED

- 101 companies
- In top 500 most profitable companies
 - Leaders in their industry
 - Higher number of employees
- High creditworthiness



Among the 500 most profitable, 101 companies fulfilled simultaneously the True Leaders criteria of a healthy business

- True Leaders are private companies that are part of top 500 most profitable companies based on EBITDA in December 2022 and simultaneously meet the following criteria:
- Have the highest EBITDA in their industry;
- Record an increase in the number of employees as previous year;
- High creditworthiness, Fall within the A1-B2 ICAP
 Scoring bands (Very Low risk band and Low risk band)



True Leaders in 2022 Overview

- TURNOVER: 235.3 bln RON vs. 154.3 bln RON in 2021 (+53%);
- EBITDA: 27.4 bln RON vs 19.5 bln RON in 2021 (+40%) and 11.6% EBITDA margin vs 12.6% EBITDA margin in 2021;
- Employees: ~138,000, with 3300 less people than in 2021;
- Excellent credit worthiness, with 98% presenting an ICAP Score of A2 (probability of default lower than 0.008%).

TOP Sectors in True Leaders

- True Leaders candidates are 252 companies
- 101 companies from 15 Sectors (based on NACE code) are included in True Leaders

Order	Sectoral Distribution of Companies of the 101 Most Profitable Companies (True Leaders 2022)	% of EBITDA	% of No of <mark>comp</mark>	No of Companies
1	Manufacturing	38%	38%	38
2	Wholesale and retail trade;	33%	25%	25
3	Electricity, Gas, Steam and Air Conditioning supply	12%	5%	5
4	Information and Communication	3%	5%	5
5	Construction	3%	4%	4
6	Transportation and Storage	3%	6%	6
7	Administrative and Support Service Activities	2%	3%	3
8	Water supply; Sewerage, Waste Management Activities	1%	3%	3
9	Agriculture, Forestry and Fishing	1%	3%	3
10	Accommodation and Food Service Activities	1%	1%	1
11	Real Estate Activities	1%	1%	1
12	Professional, Scientific and Technical Activities	1%	2%	2
13	Human Health and Social Activities	1%	2%	2
14	Mining and Quarrying	0.5%	2%	2
15	Arts, Entertainment and Recreation	0.4%	1%	1
	TOTAL	100%	100%	103

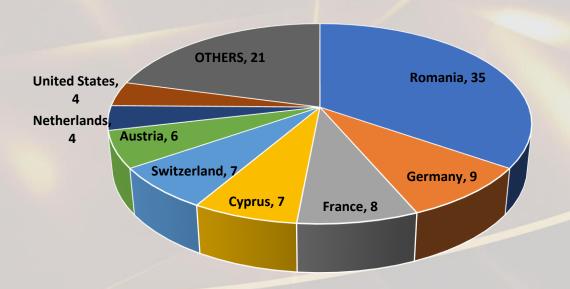
TOP Industries in True Leaders

- Significant number of companies included in True Leaders (62% from True Leaders): Manufacturing and Trade cumulate 71% from True Leaders EBITDA
- Industries not present in True Leaders 2022:
 Education, Public Administration and Defence;

Order	TOP 10 Industries in True Leaders								
1	Retail sale of hardware, paints and glass in specialised stores								
2	Manufacture of refined petroleum products NEW								
3	Retail sale in non-specialised stores with food, beverages or tobacco predominating 🗸								
4	Trade of gas through mains NEW								
5	Manufacture of rubber tyres and tubes 🔱								
6	Production of electricity ↑								
7	Distribution of gaseous fuels through mains NEW								
8	Manufacture of bearings, gears, gearing and driving elements NEW								
9	Retail sale of automotive fuel in specialised stores 🗸								
10	Wholesale of tobacco products ↓								



True Leaders' Shareholder Countries Are Split majorly in Europe

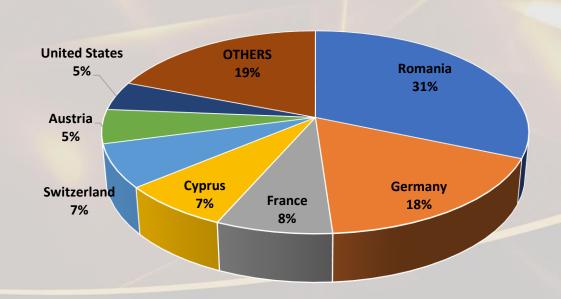


Almost 35% of True Leaders have a Romanian majority shareholders, while others are split majorly between UE countries, with a minor percentage of 4% USA.



True Leaders' EBITDA is majority owned by Romanian and German Shareholding

Shareholders' Countries distributions by EBITDA



Romania and Germany cumulated almost a half of the EBITDA in True Leaders companies, followed at a great distance by France (8%), Cyprus (7%).

•	DEDEMAN SRL	•	SAINT-GOBAIN CONSTRUCTION PRODUCTS	•	OLX ONLINE SERVICES SRL
•	ROMPETROL RAFINARE SA		ROMANIA SRL	•	EATON ELECTRO PRODUCTIE SRL
•	KAUFLAND ROMANIA SCS	•	CASA NOASTRA SRL	•	MED LIFE SA
•	ENGIE ROMANIA SA	•	ENDAVA ROMANIA SRL	•	COMBINATUL DE INGRĂŞĂMINTE CHIMICE
•	CONTINENTAL AUTOMOTIVE PRODUCTS SRL	•	BANEASA DEVELOPMENTS SRL		SRL
•	EDPR ROMÂNIA SRL	•	BILKA STEEL SRL	•	VIMETCO EXTRUSION SRL
•	PREMIER ENERGY SRL	•	FILDAS TRADING SRL	•	SYNEVO ROMANIA SRL
•	STAR ASSEMBLY SRL	•	ZES ZOLLNER ELECTRONIC SRL	•	PROMAT COMIMPEX SRL
•	OMV PETROM MARKETING SRL	•	ACTIV GROUP MANAGEMENT SRL	•	TONELI HOLDING SA
•	PHILIP MORRIS TRADING SRL	•	OMNIA EUROPE SA	•	ICME ECAB SA
•	HOLCIM (ROMANIA) SA	•	BAMESA OŢEL SA	•	HAMILTON CENTRAL EUROPE SRL
•	ROBERT BOSCH SRL	•	COMVEX SA	•	SOCIETE GENERALE GLOBAL SOLUTION
•	SILCOTUB SA	•	IPSO SRL		CENTRE SA
•	COCA-COLA HBC ROMANIA SRL	•	COMPANIA DE NAVIGATIE FLUVIALA	•	BENCHMARK ELECTRONICS ROMANIA SRL
•	DISTRIBUȚIE ENERGIE OLTENIA SA		ROMANA NAVROM SA	•	CALLPOINT NEW EUROPE SRL
•	OSCAR DOWNSTREAM SRL	•	DS SMITH PAPER ZARNESTI SRL	•	AGRII ROMANIA SRL
•	EURO GAMES TECHNOLOGY ROMANIA SRL	•	JYSK ROMÂNIA SRL	•	DEICHMANN SRL
•	EXPUR SA	•	FAN COURIER EXPRESS SRL	•	MARTUR AUTOMOTIVE SEATING AND
•	INDITEX ROMANIA SRL	•	ROMSTAL IMEX SRL		INTERIORS SRL
•	JUMBO EC.R SRL	•	ARAMIS INVEST SRL	•	TRANSPECO LOGISTICS & DISTRIBUTION SA
•	PHILIP MORRIS ROMANIA SRL	•	APPLE SALES ROMANIA SRL	•	ROMPHARM COMPANY SRL
•	ENERGY DISTRIBUTION SERVICES SRL	•	ZENTIVA SA	•	HAMMERER ALUMINIUM INDUSTRIES
•	PORSCHE ROMANIA SRL	•	AEROSTAR SA		SANTANA SRL
•	TRANSAVIA SA	•	SAMSUNG ELECTRONICS ROMANIA SRL	•	PLANTAGRO-COM SRL
•	BITDEFENDER SRL	•	GRUP FEROVIAR ROMAN SA	•	ECO SUD SA
•	TEHNOSTRADE SRL	•	INTERGAME SELECT SRL	•	STAR FOODS E.M. SRL
•	WAREHOUSES DE PAUW ROMANIA SRL	•	BAYER SRL	•	OMV PETROM GLOBAL SOLUTIONS SRL
•	AUTONOM SERVICES SA	•	EGGER ROMANIA SRL	•	IRIS-ALY EXPLORER SRL
•	APA NOVA BUCURESTI SA	•	L'OREAL ROMANIA SRL	•	DM DROGERIE MARKT SRL
•	AMEROPA GRAINS SA	•	SOCERAM SA	•	CROCO SRL
•	URSUS BREWERIES SA	•	IBM ROMANIA SRL	•	TEAM LOGISTIC SPECIALISTS SRL
•	SELGROS CASH & CARRY SRL	•	CRAMELE RECAS SA	•	FLEXTRONICS ROMÂNIA SRL
•	ANTENA TV GROUP SA	•	AUTONET IMPORT SRL	•	IPSOS INTERACTIVE SERVICES SRL
•	PREMIER RESTAURANTS ROMANIA SRL	•	EVIDEN TECHNOLOGIES SRL	•	ALEXANDRION TRADING SRL
•	NIMET SRL	•	CONSTRUCTII ERBASU SA	•	MIRAS INTERNATIONAL SRL
		•	FABRICA DE LAPTE BRAȘOV SA	•	AEROTEH SA

2022 True Leaders

by ICAP CRIF in Romania